

Personal Perspective

I am naturally concerned that the untimely death of The Honorable Les Aspin will have a disastrous impact on the Aspin Commission. I am told that Senator Warren Rudman is likely to be made the Chairman, and that discussion over whether to add a replacement member to the Commission is proceeding.

The Commission has an excellent staff, and nothing would be more foolhardy, at this point, than attempting to change that staff. We can only hope that Senator Rudman and his colleagues will honor the memory of Chairman Aspin, and proceed on course and without delay.

It does concern me that the Commission appears to be focusing narrowly on a concept of intelligence which seems to fit into a neat little box labeled "national foreign and defense intelligence", and which does not seem to integrate a larger concept of national intelligence. While it is premature to judge the Commission's directions, there are a number of indicators, both within and without the Commission, that conventional thinking is holding sway. I was especially struck by a recent lunch with a number of senior U.S. intelligence officers, wherein I was an observer and Alvin Toffler was the guest of honor. It quickly became obvious that there is no creative game plan for revitalizing intelligence, and

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that the bottom line is "do more with less, but above all, don't do anything that is not a traditional function". Driving back together to another event, I sketched for Alvin the following collection of boxes, which I offer with the comment that we are hemorrhaging across the lines, but no one seems to be willing to take on the task of properly integrating these related intelligence communities. *St.*

POLICY INTELLIGENCE		
Law Enforcement Intelligence	Coalition Intelligence	Traditional Military Intelligence
BUSINESS INTELLIGENCE		
Citizen Intelligence		
Mass and Niche Media Intelligence		
Basic, Advanced, and Corporate Education		

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