

**Quotes from Mr. Robert D. Vickers, Jr.**

"Inconvenient warning is a term coined to capture a situation, such as prior to 11 September, when policy makers ignore clear strategic warning of potential terrorism messages because until a devastating terrorist attack occurs, they lack the political will to take costly defensive measures."

"Some critics argue that the Intelligence Community lacked enough specificity in its warnings to permit adequate defensive measures. Defenders of the Community say it is asked too much to demand such specificity. After all, terrorists attacks achieve tactical surprise to be successful."

"What is clear is that while policymakers want as much specific warning as possible, they need to understand that it is usually not likely to be achieved."

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