

WAR/CONFLICT

- Between Organized State and Non-State Entities
- To Achieve Control, or Complete Disruption, or Destruction of the Target Entity
- Can Be
 - Military
 - Non-Military
 - Lethal
 - Non-Lethal
 - Combination of above
- Being Discussed, More and More, As First thru Sixth Generation Warfare/Methods

CONTEMPORARY CONFLICT NORMALLY USES A MIX OF METHODS

- | | | |
|---------------------|----------------------------------|--|
| • First Generation | Low Tech | Attrition |
| • Second Generation | Relatively Higher Tech | Attrition and/or Maneuver |
| • Third Generation | Movement from Hard To Soft Power | From Force to Brain Power |
| • Fourth Generation | Non-State Threats | Asymmetry |
| • Fifth Generation | Information and High Tech | Knowledge and Technology Based Organization-Oriented |
| • Sixth Generation | Mil-Tech Revolution | Bio-Informational |

EXAMPLES

- Attrition and the New Math
- Maneuver Warfare, e.g., Blitzkrieg, Persian Gulf War, College and Pro Football
- From Hard to Soft Power; e.g., Italy in late 1970s and early 1980s
- Fourth Generation Non-State Threats; e.g., Maoist Insurgency Strategy and Tactics
- Fourth Generation Non-Lethal Approaches; e.g., Asian Tigers and Berlin Wall
- Fifth Generation Bond-Relationship Targeting, e.g., Propaganda and Vietnam
- Sixth Generation (only limited by imagination and willingness to use bio-informational tech).

WE NEED A PARADIGM CHANGE—FOR OPENERS:

It must begin with a set of educational imperatives

- Attune Military, Police and Civil Leader minds to cope with the many ways that political and psychological considerations effect the use—and non-use—of force
- Attune minds to understand that the number of battlefield victories—or other attrition based MOE—only has meaning when such achievements contribute directly to the legitimate strengthening of the state
- Understand why and how to communicate and deal with a diversity of civil-military cultures—including the media
- Understand why and how to cooperatively plan and implement a broad assortment of civil-military operations

LEADERS MUST UNDERSTAND THAT:

- An intelligence capability several steps beyond the usual is absolutely necessary
- War is total—not just a means to “filch a piece of territory,” or gain some political or economic concession.
- In that connection, the ultimate threat is state failure
- Military/police organizations must be effective war-fighters at all points on the conflict scale

Continued

- Attune minds to the facts that conflict is
 - Political
 - Ambiguous
 - Asymmetric
- Attune minds to the facts that some things are very different than they have been in the past
 - Power is political-psychological-moral
 - Victory is not a clear-cut surrender document
 - The enemy is not necessarily a uniformed soldier acting as part of a recognizable military formation.

Continued

- Keys to Making All That Work
 - At Base, Primary *Technological Aspect* Would be Phased Planning Process
 - Planning Must Center on *Two Knowledge-based and Technological Tasks*
 - Intelligence, coupled with ability to mount quick surgical AND net war operations against discrete targets
 - Public Diplomacy, coupled with serious reforms to deal with the problems that brought on the conflict in the first place

INSTABILITY AND THE CONDUCT OF CONTEMPORARY CONFLICT

"It is possible to increase the likelihood of success without defeating the enemy's forces I refer to operations that have direct *political repercussions*, that are designed in the first place to disrupt the opposing alliance, or to paralyze it, that gain us new allies, favorably affect the political scene, etc If such operations are possible, it is obvious that They can greatly improve our prospects and that they can form a much shorter route to the goal than the destruction of the opposing armies "

Clausewitz, *On War*, pp. 92-93

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