



SPECIAL OPERATIONS PANEL

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TYPICAL SOF MISSIONS

- Operational Preparation of the Battlefield
- Reconnaissance
- Direct Action
- Leadership Protection
- Counterterrorism
- Counterinsurgency
- Civil Affairs



INTELLIGENCE SUPPORT

- What Other Common SOF Intelligence Needs?
 - TRIBE-INT Cultural Intelligence
 - TRAVEL-INT Ingress, Egress, and Operations
 - THREAT-INT Who Wants To Harm You?
 - MEDICAL-INT What Diseases Are Of Concern?
 - NEED-INT What Do The Locals Want?
 - BOSS-INT Who Are The Local Leaders?



NICHE OSINT

- Know Your SOF Missions, Roles, and Functions
- Know Your SOF Requirements
- Get The Data Sources To Meet The Needs
 - Where Do You Operate?
 - What Do You Do?
 - What Maps and Charts Do You Need?
 - What Cultural Information Is Important?
 - What Fee-For-Service Databases Do You Need?
 - Who Are The Experts Who Can Help You?
 - What Target Data Is Openly Available?



BURDEN SHARING

- The More You Share, The Less You Pay
 - Common Areas
 - Common Subjects
- Look For Partnerships
- Cultivate Relationships
- Find Out Who Are The Experts And Who Aren't



WHEN TO SPEND MONEY

- Spend Money When:
 - You Need An Expert
 - You Need Specialized Information
 - You Cannot Get Results In The Time Required
- Spend Less Money When:
 - You Have Time To Spend
 - You Are Concerned With Operational Sensitivities
 - You Need Greater Completeness
- Bottom Line: Do Not Spend Money Or Time Doing Work The Analyst Can Do



LOOKING TO THE FUTURE

- **More Anti-Westernism/Anti-Globalism**
- **More Urban Warfare**
- **More Insurgencies**
- **More Refugees/IDPs**
- **More Asymmetric Threats**
- **More Infectious Diseases**
- **More Nation-Building**
- **BOTTOM LINE: Intelligence Will Increasingly Turn To Open Source To Meet Operational Needs**



PANEL DISCUSSIONS



NICHE WARFARE

- **Norway Has It Right!**
- **It Cannot Do All That The U.S. Does**
- **Second In NATO For Per Capita Expenditure**
- **Focuses On Mine-Clearing and Mountain Reconnaissance**
- **Recognizes Security Problems Are Globalized**
- **“Osama Bin Laden...Wants To Destroy The Entire Western Way Of Life.”**

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